## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### **SCHEDULE TO**

Tender Offer Statement under Section 14(d)(1) or 13(e)(1) of the Securities Exchange Act of 1934

## AMCOL INTERNATIONAL CORPORATION

(Name of Subject Company (issuer))

# MA ACQUISITION INC. a wholly owned subsidiary of

### MINERALS TECHNOLOGIES INC.

(Names of Filing Persons)

### COMMON STOCK, PAR VALUE \$0.01 PER SHARE

(Title of Class of Securities)

### 02341W103

(CUSIP Number of Class of Securities)

Thomas J. Meek, Esq.

Senior Vice President, General Counsel, Human Resources, Secretary and Chief Compliance Officer Minerals Technologies Inc.

**622 Third Avenue** 

**New York, New York 10017-6707** 

(212) 878-1800

(Name, address, and telephone numbers of person authorized to receive notices and communications on behalf of filing persons)

With copies to:

Scott A. Barshay, Esq. Andrew R. Thompson, Esq. Cravath, Swaine & Moore LLP Worldwide Plaza 825 Eighth Avenue New York, New York 10019 (212) 474-1000

### CALCULATION OF FILING FEE

|   | i ransaction valuation  | Amount of fining fee  |  |  |  |  |
|---|---|---|--|--|--|--|
|   | Not Applicable*   | Not Applicable*   |  |  |  |  |
| *   | A filing fee is not required in connection with this filing as it relates solely to preliminary communications made before the commencement of a tender offe  |   |  |  |  |  |
| Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously provided the previous filing by registration statement number, or the Form or Schedule and the date of its filing. |   |   |  |  |  |  |
|   | Amount Previously Paid: N/A   | Filing Party: N/A   |  |  |  |  |
|   | Form or Registration No.: N/A   | e ;   |  |  |  |  |
|   | Check the appropriate boxes below to designate any transactions to  third-party tender offer subject to Rule 14d-1.  issuer tender offer subject to Rule 13e-4.  going-private transaction subject to Rule 13e-3. | which the statement relates:  |  |  |  |  |
|   | amendment to Schedule 13D under Rule 13d-2.   | y to preliminary communications made before the commencement of a tender offer.  (a)(2) and identify the filing with which the offsetting fee was previously paid. orm or Schedule and the date of its filing.  Filing Party: N/A Date Filed: N/A  as made before the commencement of a tender offer.  sto which the statement relates:  the appropriate rule provision(s) relied upon: |  |  |  |  |
|   | Check the following box if the filing is a final amendment reporting  | g the results of the tender offer: $\Box$   |  |  |  |  |
|   | If applicable, check the appropriate box(es) below to designate the   | appropriate rule provision(s) relied upon:  |  |  |  |  |
|   | □ Rule 13e-4(i) (Cross-Border Issuer Tender Offer) □ Rule 14d-1(d) (Cross-Border Third-Party Tender Offer)  | fer)  |  |  |  |  |

This Tender Offer Statement on Schedule TO relates solely to preliminary communications made before the commencement of a planned tender offer by MA Acquisition Inc., a Delaware corporation ("**Purchaser**") and a wholly-owned subsidiary of Minerals Technologies Inc., a Delaware corporation (the "**Company**"), for all of the outstanding shares of common stock of AMCOL International Corporation, a Delaware corporation (" **AMCOL**"), to be commenced pursuant to the Agreement and Plan of Merger, dated as of March 10, 2014, by and among the Company, Purchaser and AMCOL.

The tender offer referred to in this filing has not yet commenced. This filing, including the exhibit hereto, are for informational purposes only and they are neither an offer to purchase nor a solicitation of an offer to sell shares of AMCOL's common stock. At the time any such tender offer is commenced, the Company will file a Tender Offer Statement on Schedule TO, containing an offer to purchase, a form of letter of transmittal and other related tender offer documents with the SEC, and AMCOL will file a Solicitation/Recommendation Statement relating to such tender offer with the SEC. AMCOL's stockholders are strongly advised to read these tender offer materials carefully and in their entirety when they become available, as they may be amended from time to time, because they will contain important information about such tender offer that AMCOL's stockholders should consider prior to making any decisions with respect to such tender offer. Once filed, stockholders of AMCOL will be able to obtain a free copy of these documents at the website maintained by the SEC at www.sec.gov.

### EXHIBIT INDEX

99.1 Investor Presentation published by the Company on March 18, 2014.



## **MTI & AMCOL**

**Creating a Global Leader in Minerals** 



### **Disclaimer**

### FORWARD-LOOKING STATEMENTS

This presentation may contain "forward-looking statements," which describe or are based on current expectations; in particular within the meaning of the federal securities laws, statements of anticipated changes in the business environment in which the company operates, the expected timing and benefits of the proposed acquisition of Amcol and in the company's future operating results. Actual results may differ materially from these expectations. In addition, any statements that are not historical fact (including statements containing the words "believes, "plans," "anticipates," "expects," "estimates," and similar expressions) should also be considered to be forward-looking statements. The company undertakes no obligation to publicly update any forward-looking statement, whether as a resultor new information, future events, or otherwise. Forward-looking statements in this document should be evaluated together with the many uncertainties that affect our businesses, particularly those mentioned in the risk factors and other cautionary statements in our 2013 Annual Report on Form 10-K and in our other reports filed with the Securities and Exchange Commission (the "SEC").

#### IMPORTANT INFORMATION

The tender offer referred to in this presentation has not yet commenced. This presentation is for informational purposes only and it is neither an offer to purchase nor a solicitation of anoffer to sell shares of AMCOL's common stock. At the time any such tender offer is commenced, MTI will file a Tender Offer Statement on Schedule TO, containing an offer to purchase, a form of letter of transmittal and other related tender offer documents with the SEC, and AMCOL will file a Solicitation/Recommendation Statement relating to such tender offer with the SEC. AMCOL's stockholders are strongly advised to read these tender offer materials carefully and in their entirety when they become available, as they may be amended from time to time, because they will contain important information about such tender offer that AMCOL's stockholders should consider prior to making any decisions with respect to such tender offer. Once filed, stockholders of AMCOL will be able to obtain a free copy of these documents at the website maintaine by the SEC at www.sec.gov.



## MTI's acquisition of AMCOL accelerates growth and creates shareholder value

Combines global leaders in PCC and Bentonite

Platform for accelerated growth

MTI's performance track record

Long-term growth in shareholder value

- Portfolio of market leader positions
- Broad portfolio of complementary products
- World class innovators in mineralogy, fine particle technology and polymer chemistry
- Diversification into energy, environmental and consumer products
- Geographic expansion
- Continued innovation

- Historical growth and geographic expansion
- High-performance operating company
- Continuous improvement

- Strong cash flow
- Immediately accretive excluding transaction costs
- Rapid deleveraging expected



## Is entirely consistent with MTI's M&A strategy



Source: Company presentations.



## Offers superior value to AMCOL shareholders

OFFER SUMMARY

- MTI to acquire 100% of outstanding AMCOL shares in tender offer/merger
- \$45.75 per AMCOL share in cash
- \$1.7B transaction value including assumption of AMCOL's debt
- Committed debt financing of \$1.56 billion supplemented with MTI cash

**KEY METRICS** 

- Implied enterprise value to 2013A EBITDA 11.1x without synergies and 8.4x with \$50 million near-term synergies
- 33% premium over AMCOL's 30-day moving average
- Immediately accretive to MTI's earnings before expected synergies

TIMING

- Transaction subject to customary conditions, including regulatory approvals
- Closing expected prior to May 2014



## **Transaction sources and uses**

| SOURCES (\$ in millions) |         |  |  |  |
|--------------------------|---------|--|--|--|
| MTI Cash                 | \$394   |  |  |  |
| MTI New Debt Financing   | \$1,560 |  |  |  |
| Term Loan B              |         |  |  |  |
|                          |         |  |  |  |
| Total Sources            | \$1,954 |  |  |  |

| Purchase of Equity       | \$1,520 |
|--------------------------|---------|
| Debt Refinanced          | \$371   |
| Transaction Costs        | \$38    |
| Make Whole / Swap Unwind | \$25    |

Source: Company filings, MTI management projections.

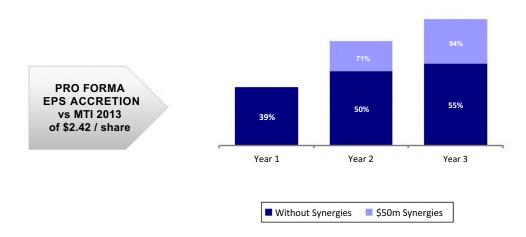


# Unlocks more than \$50 million of cost synergies and releases more than \$100 million cash

|                  |  | DESCRIPTION  | RUN RATE ANNUAL<br>SYNERGIES<br>(Run Rate Year) | AS % of<br>AMCOL<br>SALES | AS % of<br>Combined<br>EBITDA |
|------------------|--|--|---|---------------------------|-------------------------------|
| Synergies        | GROWTH & OPERATIONAL EXCELLENCE        | <ul> <li>Acceleration of geographic expansion and new product development</li> <li>Rapid deployment of MTI shared service business model</li> <li>Productivity improvement throughout AMCOL operations</li> <li>Corporate and overhead expense reduction</li> <li>ERP integration</li> </ul> | \$50m in 2-3 years  Up to \$70m in 5 years      | 5-7%                      | ~16-21%                       |
| Asset Efficiency | NET WORKING<br>CAPITAL<br>IMPROVEMENTS | Reduction of Net Working Capital days outstanding  | <b>Up to \$100m</b><br>(2014-2017)              |                           |                               |
| Asse             | ASSET<br>TURNOVER                      | Improvement in asset utilization and capital deployment  | <b>Up to \$50m</b> (2014-2019)                  |                           |                               |



## Transaction will be highly accretive to earnings

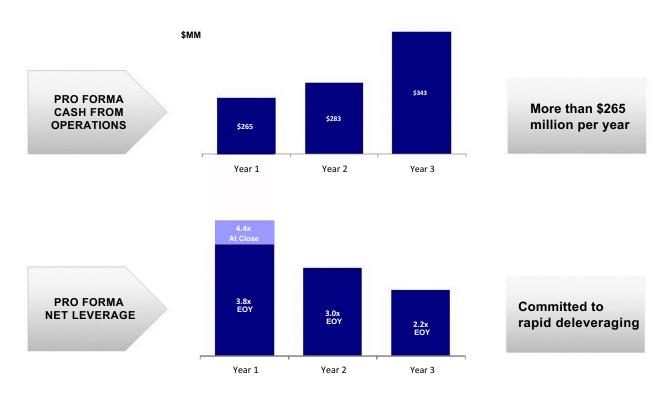


Source: Company filings, MTI management projections.

NOTE: accretion excludes transaction costs



# Generates significant cash and results in rapid deleveraging

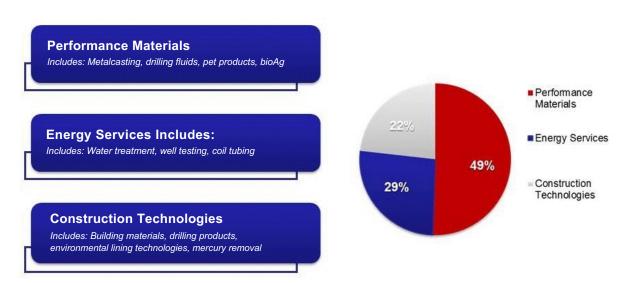


 $Source: \quad \textit{Company filings, MTI management projections}.$ 

# AMCOL: Broad and diversified product offering across segments

**Sales Concentration** 

### Product Offerings



Key drivers of profit include growth in core markets, growth in geographies such as China, India and Brazil, margin expansion and optimization of business/product portfolio.



## Provides a superior growth outlook, healthy operating margins and strong cash flows

## Enhanced Scale & Diversification

- MTI and AMCOL are both US-based, global, industrial mineral companies with "mine-to-market" business models
- Both deliver value via differentiated mineral and processing technology and innovation
- Complementary end markets and geographic presence

### Complementary Business Models &Technologies

- Combines two global #1 industrial minerals platforms: PCC (MTI) and bentonite (AMCOL)
- Less cyclical with increased relevance and visibility to investors
- Creates a leading US-based industrial minerals company with over \$2bn in sales

## Superior Growth

- Expands MTI participation into energy, environmental and consumer products
- Shared end markets including: adhesives and sealants, fillers and extenders for paper, steel and metal, health and beauty, animal feed and pet waste absorbents
- Combined \$300m of current sales in high-growth Asian markets
- More than \$1bn of identified innovation and geographic growth opportunities in five to ten years

### Compelling Synergies

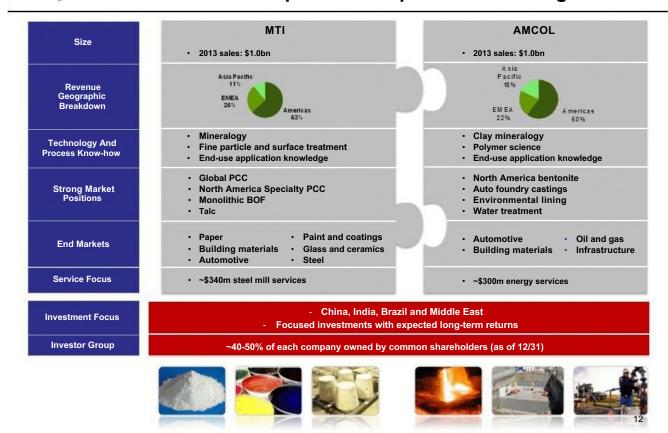
- MTI to further deploy strong culture of operational excellence, productivity improvement and employee engageme
- MTI management has proven ability to effectively manage SG&A, capex and NWC
- \$50m of cost synergies, maybe as much as \$70m in the next five years

### Strong Cash Flows

- MTI has consistently demonstrated commitment to a conservative capital structure
- Both MTI and AMCOL have strong cash flows
  - Long-term contracts for MTI PCC; diversified end markets for AMCOL bentonite
    - Combined entity would have been free cash flow positive during the recent financial crisis
- Net leverage projected to decline below 2.2x by end of third year after closing

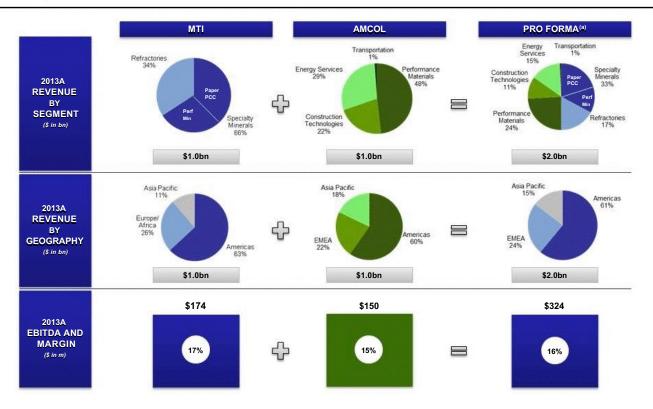


# Leverages complementary fit based on similar geographies and differentiated product and process technologies





### Pro forma business mix

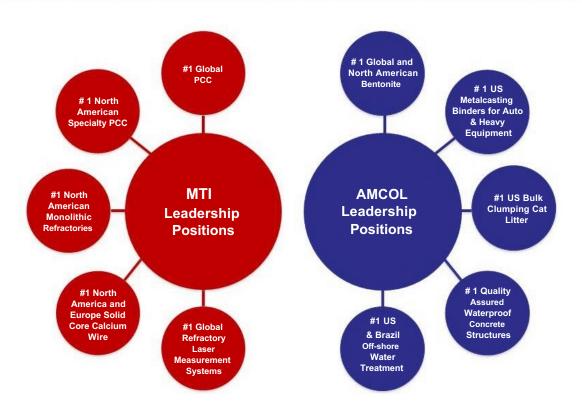


Source: MTI Management, Wall Street research.

(a) Does not include potential synergies.

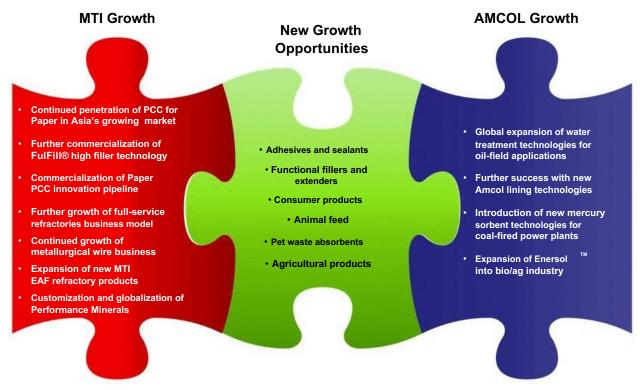


# Results in strong #1 leadership positions across multiple industries





# Creates a portfolio of \$1 billion growth opportunities





## Focused on integration

- MTI and AMCOL are starting to work together to affect a smooth transition
- Integration plan is focused on:
  - Employees
  - Customers
  - Suppliers
  - Business segment strategies
  - · Achievement of targeted synergies
- Assuring stability and continuity of:
  - · Business processes
  - · All operations
  - Key relationships
  - Investments



## Minerals Technologies' vision for the future

#### ...creating superior return for shareholders A \$2bn minerals-based Allowing reinvestment company with global in: Customer focused employees reach based on: Further market Mine-to-market value penetration and chain management geographic expansion, especially in Asia Demonstrated process technology and Innovating customized innovation leadership technologies to satisfy Strong cash flows future customer needs Broad and deep talent pool Organic growth across all business segments Deeper geographic footprint **Superior** Significant end market performance and operational overlap excellence